Italian Industrial Day
Milan
6 September 2017
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Group Overview
Datalogic at a glance

- **Global leader** of barcode readers, mobile computers, sensors, vision systems and laser marking systems with **cutting-edge** solutions in verticals market: Retail, Transportation & Logistics, Manufacturing, Healthcare Industries

- **Founded in 1972 by Romano Volta** in Bologna, Italy and listed on the STAR Segment of the Italian Stock Exchange since 2001

- A large portfolio of more than 1,200 patents

- **About 2,700 employees**, of which 470 in R&D

- Direct presence in 30 countries worldwide selling to **120 countries**, with more than **1,000 partners** worldwide
Over 40 years of Technological Innovation

1972: FOUNDATION
- Established in Bologna

1988-1997: EXPANSION
- Escort Memory Systems Inc.
- IDWare Mobile Computing & Comm.

2001: LISTING
- Listed on the STAR segment of Italian Stock Exchange
  - Minec AB
  - Laservall SpA
  - Informatics Inc.
  - PSC Inc.
  - Datasensor SpA
  - Evolution Robotics Retail Inc.
  - Accu-Sort Systems Inc.
  - PPT Vision Inc.

2002-2011: EXPANSION
- Acquisition of Multiwave Photonics SA
- Partnership with CAEN RFID Srl

2012-2015: INNOVATION
- Set up new One Datalogic
- Acquisition of Soredi Touch Systems GmbH

2017: EXPANSION
A continuous improving Strategy

1970
- Pioneers
  - Foundation: development and manufacturing of optic electronic equipment for automation
  - Starting of international expansion with first branch in Germany

1980
- New horizon
  - Focus on optical readers and barcodes
  - Consolidation of international footprint

1990
- "Il punto di Volta"
  - New organizational model to support the continuous international growth
  - Unceasing international expansion

2000
- Innovation to growth
  - Listing at the Italian Stock Exchange
  - Acquisition of PSC
  - Consolidation of Datalogic as a true multinational company with presence in 30+ countries around the world

2017
- ONE DATALOGIC
  - From a product-oriented strategy to a customer-centric one. To ensure a distinguished customer service and a deeper knowledge of the target industries, the Company is organized in four Industry Units: Retail, Manufacturing, T&L and Healthcare.

- Photoelectric control for automation
- First application of barcode to airports
- From entrepreneurial to managerial company
- Two Divisions: ADC+IA & 7 Product lines
- Customer-Centric organization
A Wide Geographical Footprint

Direct presence in 30 countries

- 8 Manufacturing Sites
- 10 R&D Centers
- 3 DL LABS

Note: Breakdown by area based on 1H2017 revenues
Stock and Governance

Market Segment: STAR MTA
Reuters Code: DAL.MI
Bloomberg Code: DAL IM
Outstanding Shares: 58,446,491
Share Par-Value: 0.52 Euro each

Ticker: DAL
Price (September 4th, 2017): 27.8 Euro
Market Cap (September 4th, 2017): 1.62 B Euro
Specialist: Intermonte SIM
Auditing Company: EY

DATALOGIC PRICE PERFORMANCE

SHAREHOLDERS’ STRUCTURE

Hydra SpA: 35.35%
Free Float: 64.65%
Strategy
DATALOGIC is the only player across the Global competitive landscape who can boast a wide and consolidated experience in both the two fields of:

- **Industrial Automation** (dating back to the foundation of the company)
- **Automatic Data Capture** (leadership deriving from the acquisition of PSC USA)
A Unique Selling Proposition…

* 1H2017 Datalogic Division revenues breakdown
...with a Wide and Complementary Offer

Retail

T&L

Manufacturing

Healthcare
A Customer-Centric Organization

From

**Product-oriented company**

To

**Customer-centric organization**

**Vendor:** proactive and reactive sales of products to meet contingent Customer needs

**Partner:** long term relationship with Customers to fulfill unexpressed needs and to achieve new endeavors
Datalogic’s offer along the value chain

Retail Flows and Applications

1. DISTRIBUTION CENTER
2. WAREHOUSE
3. STORE AUTOMATION
4. POINT OF SALES
5. HOME SHOPPING

T&L Flows and Applications

1. RECEIVING
2. WAREHOUSING
3. FULFILLMENT
4. SORTING MANIFESTING DELIVERY

Manufacturing Flows and Applications

INTEGRATED AND INTERCONNECTED DEVICES

SOLUTION PROVIDER

QUALITY INSPECTION
PROCESSING
MARK & READ
BUNDLING
PALLETTIZING
SINGLE UNIT CODING
CASE PACKING

Healthcare Flows and Applications

DISTRIBUTION CENTER WAREHOUSE TRANSPORTATION
PROCESSING MANUFACTURING
HOSPITAL DOCUMENTS
PHARMACY
LABORATORIES
BLOOD BANK
BEDSIDE CARE
New One DATALOGIC Group Organization

- Group CEO
- Informatics
- Solution Net System Inc.*
- Operations
- Human Resources
- Customer Service
- Technology/Product Innovation/R&D
- Group Marketing
- Finance
- Business Development
- Quality
- IT
- Legal

INDUSTRY UNITS
- Retail
- Manufacturing
- T&L
- HealthCare
- Group Channel

*The newco Solution Net System Inc. is the result from the spin-off of the Systems Business Unit.
A clear new strategy

**THE OBJECTIVE**

Keep on constantly growing, above market average, while significantly improving profitability

**THE SCOPE**

- Remain a product company with new emphasis on solutions to satisfy the needs of End Users in the following Industries: Retail, Healthcare, T&L and Manufacturing
- Become a significant player in North America and further establish in APAC with a growing presence in China
- Consolidate our position in EMEA

**THE ADVANTAGE**

Moving from a product to a Customer-centric Company, leveraging on our wide range of products that is able to fulfill our customers’ needs for both data collection and process automation and providing end-to-end solutions across the entire flow of operations
New products
Product Innovation and Development

- New product development process that starts from the Customers’ needs – 1st milestone of the new product development

- A large and growing portfolio of more than 1,200 patents and pending patent applications

- About 300 pending patent applications in all jurisdictions

- In 2016 24.3% of revenues from new products*

- 10 Research & Development Centers

- Around 470 people employed in R&D, of which more than 400 Engineers

* Are considered new products the products announced in the last 24 months
Datalogic can offer all the technologies available for products identification.

**Data Capture Technology**

- **RFID**: 6.0%
- **Optical**: 94.0%

**Market Value**: $4.0 Bn

Includes only Hand Held Scanners, Industrial Stationary Scanners and Point of Sale Check Out.

2016 (base year 2015)
# Q1 2017 New Products

<table>
<thead>
<tr>
<th>Picture</th>
<th>Product name</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><img src="image" alt="PowerScan Retail" /></td>
<td>PowerScan Retail</td>
<td>The new PowerScan 9500 Retail series targets the most demanding POS check-out environments, where the handheld scanner is used to compliment fixed scanners, bottom-of-the-basket items, loyalty cards and capable of reading 2D bar codes from Smartphones. The outstanding robustness and higher depth of field create the ideal solution for Grocery, Hypermarket/ Superstore, Cash &amp; Carry, Wholesalers and Home Improvement stores.</td>
</tr>
</tbody>
</table>
| ![RFID solution](image) | RFID solution | Datalogic enters the RFID market with a full range of products: Bluetooth® Reader, Desktop Reader, Temperature Logger for the following target markets:  
- Retail non-food: Product localization, real-time inventory and security checkout in apparel, footwear and accessories  
- Transportation & Logistics: Manual or automatic inventory restocking, Shipping/Receiving, Luggage sorting at airports  
- Healthcare: Pharmaceuticals and blood traceability  
- Manufacturing: Automatic detection on conveyor belts |
| ![Impact 11.10 release](image) | Impact 11.10 release | A new version of the powerful IMPACT software, version 11.10, that increases performance and capabilities of the Pattern Sorting Tool (PST), a unique machine vision tool able to recognize thousands of products.  
Product Identification in Manufacturing: Bar codes are not present or visible at every single stage of the production process. The PST provides identification without bar codes enabling full product traceability, quality and safety.  
Product Identification in Logistics: In automated warehouses and distribution centers, the PST enables the safe handling of hazardous materials and reduces incorrect shipment rates enabling HazMat label detection and cross-check applications |
| ![MATRIX 300N™ POLARIZED](image) | MATRIX 300N™ POLARIZED | MATRIX 300N™ POLARIZED, an ultra-compact 2D imager featuring a built-in polarizing filter.  
The Matrix 300N™ Polarized is ideal for Electronics, Automotive and Packaging industries. It is a top performing, compact 2D imager offering extreme reading performance at high speed and in DPM applications. |
<table>
<thead>
<tr>
<th>Picture</th>
<th>Product name</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><img src="image1" alt="MEMOR™ X3 HC" /></td>
<td>MEMOR™ X3 HC</td>
<td>Mobile computer for healthcare. This new offering provides healthcare professionals a safe and easy way to scan bar codes in a hospital or clinic. The Memor X3 HC is lightweight, pocketable, extremely durable, and resistant to the major chemical cleaners used in the healthcare ecosystem.</td>
</tr>
<tr>
<td><img src="image2" alt="MATRIX 120™" /></td>
<td>MATRIX 120™</td>
<td>Matrix 120™ is the smallest ultra-compact industrial 2D imager that fits into any integration space. This is the newest entry level member of the best-in-class Matrix family of high performance industrial 2D imagers. The Matrix 120 imager leads the market for ease of use and has the highest industrial grade in its class; multiple models of the Matrix 120 imager allow it to cover an extensive range of applications in OEM and Manufacturing industries.</td>
</tr>
<tr>
<td><img src="image3" alt="HALOGEN™ DE2012-WA-DL" /></td>
<td>HALOGEN™ DE2012-WA-DL</td>
<td>New adding to the Halogen™ DE2X12 family of ultracompact 2D MP imager scan engines. Wide angle model: 52°H x 40°V with parallel interface.</td>
</tr>
</tbody>
</table>
Financials
Q2 2017 Highlights

New organization keep driving sound performance across main industries and geographic areas

- APAC leading the growth at double digit rates, driven by China
- Resilient growth in EMEA, led by Retail
- NA double digit growth in T&L and Healthcare

- Increasing demand for automation, quality and process efficiency
- Double digit growth in Manufacturing, Transportation & Logistics and Healthcare

- R&D investments +7.4% YoY
- New products on sales at 11.9% *, due to strong pipeline planned in H2

* new products refer to products announced in the last 24 months
## Sound profitability growth

<table>
<thead>
<tr>
<th></th>
<th>Q2 2017</th>
<th>Q2 2016</th>
<th>Var%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td>157.8</td>
<td>146.5</td>
<td>7.7%</td>
</tr>
<tr>
<td><strong>Gross Operating Margin</strong></td>
<td>76.1</td>
<td>68.9</td>
<td>10.5%</td>
</tr>
<tr>
<td>% on Revenues</td>
<td>48.2%</td>
<td>47.0%</td>
<td></td>
</tr>
<tr>
<td><strong>Operating expenses</strong></td>
<td>(48.7)</td>
<td>(47.8)</td>
<td>1.8%</td>
</tr>
<tr>
<td>% on Revenues</td>
<td>(30.9%)</td>
<td>(32.7%)</td>
<td></td>
</tr>
<tr>
<td><strong>EBITDA</strong></td>
<td>31.1</td>
<td>26.1</td>
<td>18.8%</td>
</tr>
<tr>
<td><strong>Ebitda margin</strong></td>
<td>19.7%</td>
<td>17.8%</td>
<td></td>
</tr>
<tr>
<td><strong>EBIT</strong></td>
<td>25.9</td>
<td>21.1</td>
<td>22.9%</td>
</tr>
<tr>
<td><strong>Ebit margin</strong></td>
<td>16.4%</td>
<td>14.4%</td>
<td></td>
</tr>
</tbody>
</table>

- **Revenues** up 7.7% to €157.8 mln (+6.4% at constant exchange rate)
- **Booking** confirmed at double digit: +10.2%
- Product mix and cost efficiencies push GOM over 48%
- **Operating expenses** on revenues down 1.8% due to timing effects on R&D & distribution costs
- **EBITDA** margin to 19.7% notwithstanding negative EUR USD FX
## Improvements across the whole P&L

<table>
<thead>
<tr>
<th></th>
<th>€ mln</th>
<th>H12017</th>
<th>H12016</th>
<th>Var%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td>299.3</td>
<td>281.8</td>
<td>6.2%</td>
</tr>
<tr>
<td><strong>Gross Operating Margin</strong></td>
<td></td>
<td>142.3</td>
<td>130.9</td>
<td>8.6%</td>
</tr>
<tr>
<td>% on Revenues</td>
<td></td>
<td>47.5%</td>
<td>46.5%</td>
<td>8.6%</td>
</tr>
<tr>
<td><strong>Operating expenses</strong></td>
<td></td>
<td>(98.3)</td>
<td>(94.9)</td>
<td>3.6%</td>
</tr>
<tr>
<td>% on Revenues</td>
<td></td>
<td>(32.8%)</td>
<td>(33.7%)</td>
<td>3.6%</td>
</tr>
<tr>
<td><strong>EBITDA</strong></td>
<td></td>
<td>51.8</td>
<td>45.0</td>
<td>15.3%</td>
</tr>
<tr>
<td>Ebitda margin</td>
<td></td>
<td>17.3%</td>
<td>16.0%</td>
<td></td>
</tr>
<tr>
<td><strong>EBIT</strong></td>
<td></td>
<td>41.2</td>
<td>35.3</td>
<td>16.6%</td>
</tr>
<tr>
<td>Ebit margin</td>
<td></td>
<td>13.8%</td>
<td>12.5%</td>
<td></td>
</tr>
<tr>
<td><strong>EBT</strong></td>
<td></td>
<td>37.2</td>
<td>32.8</td>
<td>13.5%</td>
</tr>
<tr>
<td><strong>Taxes</strong></td>
<td></td>
<td>(7.9)</td>
<td>(6.6)</td>
<td>20.0%</td>
</tr>
<tr>
<td><strong>Net Income</strong></td>
<td></td>
<td>29.3</td>
<td>26.2</td>
<td>11.9%</td>
</tr>
<tr>
<td>% on Revenues</td>
<td></td>
<td>9.8%</td>
<td>9.3%</td>
<td></td>
</tr>
<tr>
<td>Exchange Rate</td>
<td></td>
<td>1.0830</td>
<td>1.1159</td>
<td></td>
</tr>
</tbody>
</table>

- **Revenues** up 6.2% to €299.3 mln (+4.8% at constant exchange rate)
- GOM steady improving trend QoQ, at 47.5%
- R&D on revenues from 8.6% to 8.8%
- Timing effects on R&D & distribution costs
- EBITDA margin to 17.3% notwithstanding negative EUR USD FX
- Forex and higher gross debt effect on financial costs
- Stable tax rate at ~ 21%
Best quarter in Datalogic history

REVENUES

€ mln

Q1-14  Q2-14  Q3-14  Q4-14  Q1-15  Q2-15  Q3-15  Q4-15  Q1-16  Q2-16  Q3-16  Q4-16  Q1-17  Q2-17

108.2  115.8  116.0  124.5  122.3  135.2  133.8  143.8  135.4  146.5  139.9  154.7  141.5  157.8

EBITDA

EBITDA margin %

14.3%  16.1%  15.4%  14.0%  12.8%  13.8%  14.0%  14.4%  13.9%  17.8%  15.5%  15.3%  14.7%  19.7%

Q1-14  Q2-14  Q3-14  Q4-14  Q1-15  Q2-15  Q3-15  Q4-15  Q1-16  Q2-16  Q3-16  Q4-16  Q1-17  Q2-17

REVENUES

€ mln

108.2  115.8  116.0  124.5  122.3  135.2  133.8  143.8  135.4  146.5  139.9  154.7  141.5  157.8

14.3%  16.1%  15.4%  14.0%  12.8%  13.8%  14.0%  14.4%  13.9%  17.8%  15.5%  15.3%  14.7%  19.7%
Group Revenues by country

- **Revenues up 6.2% to € 299.3 mln (+4.8% at a constant exchange rate)**

- **Strong growth in APAC** driven by **China (+28%)** in Manufacturing and T&L

- **Confirming Leadership in EMEA** led by Retail

- **NA growth driven** by T&L and Healthcare in Datalogic division (+7.3%); Informatics dragging down growth

- **LA affected by large deals in 2016**, but improving QoQ (+60%)
**Group Revenues & EBITDA by division**

### Revenues by Division

<table>
<thead>
<tr>
<th>Division</th>
<th>H12017 (€ mln)</th>
<th>H12016 (€ mln)</th>
<th>Var%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Datalogic</td>
<td>279.2</td>
<td>260.2</td>
<td>7.3%</td>
</tr>
<tr>
<td>Solution Net Systems</td>
<td>10.6</td>
<td>10.0</td>
<td>6.3%</td>
</tr>
<tr>
<td>Informatics</td>
<td>11.2</td>
<td>12.8</td>
<td>(11.9%)</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>299.3</strong></td>
<td><strong>281.8</strong></td>
<td><strong>6.2%</strong></td>
</tr>
</tbody>
</table>

- **Datalogic Division** over performing Group growth driven by a double digit growth of Fixed Retail Scanners, ID and Machine Vision

- **Solution Net Systems**, keeps on steady growing (+ 6.3%), and profitability turnaround

- **Informatics** still in a downward trend, though improving on a quarterly basis

### EBITDA by Division

<table>
<thead>
<tr>
<th>Division</th>
<th>H12017</th>
<th>H12016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Datalogic</td>
<td>51.3</td>
<td>46.1</td>
</tr>
<tr>
<td>Solution Net Systems</td>
<td>0.8</td>
<td>(0.9)</td>
</tr>
<tr>
<td>Informatics</td>
<td>(0.3)</td>
<td>(0.3)</td>
</tr>
<tr>
<td><strong>Total Group</strong></td>
<td>51.8</td>
<td>45.0</td>
</tr>
</tbody>
</table>
Focus on Datalogic Division

DL Revenues Breakdown by Industry

**Retail**
- €137.4 mln (-0.4%)
- +11% YoY in EMEA
- Growth recovery expected through new products

**Manufacturing**
- €74.0 mln (+10.7%)
- Growth driven by China, over 60%, and North America, +8%

**T&L**
- €27.8 mln (+5.3%)
- Double digit growth in Q2 (+14.1%) in all main areas. China and North America the leading Geos

**Healthcare**
- €16.1 mln (+74.0%)
- The fastest growing sector driven by large projects with a US top hospital chains

(*)The Channel (Unallocated) includes revenues not directly attributable to the 4 identified industries.
EBITDA: actual vs last year

€ mln

16.0 % on Group Revenues

-1.8% on 2017 DL business revenues

Of which
- Material Saving 2.9
- Receiving & Packing 1.2
- Ind Fix OH -1.0

17.3 % on Group Revenues

16.0 % on Group Revenues

-1.8% on 2017 DL business revenues

Of which
- Material Saving 2.9
- Receiving & Packing 1.2
- Ind Fix OH -1.0

Positive Items

Negative Items

H1 2016  Price  Volume  Mix  Service  COGS  FX  Structure  SNS/INF  H1 2017

45.0  5.1  6.8  1.9  2.5  (0.7)  1.7  51.8
# Consolidated Balance Sheet

<table>
<thead>
<tr>
<th></th>
<th>Dec 2016</th>
<th>Jun 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Fixed Assets</strong></td>
<td>371.7</td>
<td>354.0</td>
</tr>
<tr>
<td><strong>Net Financial Position</strong></td>
<td>(3.5)</td>
<td>(5.5)</td>
</tr>
<tr>
<td><strong>Trade receivables</strong></td>
<td>75.5</td>
<td>87.1</td>
</tr>
<tr>
<td>% on 12m rolling sales</td>
<td>13.1%</td>
<td>14.7%</td>
</tr>
<tr>
<td><strong>Inventories</strong></td>
<td>82.3</td>
<td>88.5</td>
</tr>
<tr>
<td>% on 12m rolling sales</td>
<td>14.3%</td>
<td>14.9%</td>
</tr>
<tr>
<td><strong>Trade payables</strong></td>
<td>(104.6)</td>
<td>(105.4)</td>
</tr>
<tr>
<td>% on 12m rolling sales</td>
<td>-18.1%</td>
<td>-17.7%</td>
</tr>
<tr>
<td><strong>Trade Working Capital</strong></td>
<td>53.2</td>
<td>70.2</td>
</tr>
<tr>
<td>% on 12m rolling sales</td>
<td>9.2%</td>
<td>11.8%</td>
</tr>
<tr>
<td><strong>Other assets/liabilities</strong></td>
<td>(92.1)</td>
<td>(99.4)</td>
</tr>
<tr>
<td><strong>Net Invested Capital</strong></td>
<td>332.9</td>
<td>324.8</td>
</tr>
<tr>
<td><strong>Net Equity</strong></td>
<td>336.4</td>
<td>330.2</td>
</tr>
<tr>
<td><strong>Total Sources</strong></td>
<td>332.9</td>
<td>324.8</td>
</tr>
</tbody>
</table>
Net Debt Analysis: December’16 – June’17

€ mln

Of which:
- Electronics machineries / Software: (2.1)
- Machineries and equipment: (1.6)
- Moulds: (0.5)
- Offices refurbishment: (0.5)
- Real estate asset disposal (Germany): 0.9

Acc. Receivable: (11.6)
Inventory: (6.1)
Acc. Payable: 0.8

2.0% on Revenues

Acc. Receivable
Inventory
Acc. Payable

EBITDA 51.8
Ch TWC (16.9)
Capex (5.1)
Taxes (3.5)
Net Financial Charges (17.4)
Dividend Payment (2.9)
Other 5.5

Net Debt Dec 16 3.5
Net Debt Jun 17 5.5

Positive Items
Negative Items
2017 Outlook

- Keep on growing in revenues at rates substantially in line with H1
- Strong focus on gross operating margin to maintain a sound profitability
- Increasing R&D & Distribution operating expenses in H2 to boost further growth & maintain leadership in the market
- Cash Generation through NWC improvement

  - T&L: keep growing in main Geo Areas, capturing ecommerce & CEP trends
  - Retail: growth recovery through strong pipeline of new products
  - HC: enlarging customer base in North America
  - Manufacturing: keep on steady growing in China and other main Geo Areas, backed by strong demand for automation

- Strong pipeline of new products in H2 particularly in the Retail and Manufacturing industries
Contact

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NEXT EVENTS

October 9-10, 2017
STAR Conference 2017, London

November 13th, 2017
9M results

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